



# Annual Report Carnegie Foundation - Peace Palace

2019





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**“Teamwork is the ability to work together toward a common vision. It is the fuel that allows common people to attain uncommon results”**

– Andrew Carnegie

## Editorial

**Piet Hein Donner**  
Chairman  
Carnegie Foundation  
– Peace Palace



I was often reminded of this quote from our founder Andrew Carnegie during the past year. Since March 2019 I have the pleasure to chair the Carnegie Foundation - Peace Palace succeeding and following in the footsteps of the well-respected diplomat Dr Bernard Bot. I was immediately struck by the passion, decisiveness and idealism of the people working in the palace. Just to give you a brief idea: in 2019 the palace hosted about 112 court days from the International Court of Justice and the Permanent Court of Arbitration, 122 public events and welcomed 163,000 guests in our Visitors Centre.

2019 was a meaningful year: the courts enjoyed a growing caseload and, as you will read, handled cases of great importance to the world community. At the same time, The Hague Academy of International Law for the first time offered Winter Courses. These were an immediate success and have resulted in the Academy educating more than 1.000 students from over 100 countries across the globe every year.

Personally, I was warmly welcomed by colleagues of the foundation and the representatives of the eminent institutions located in the palace. The Carnegie Corporation of New York, our sister-organization and

great supporter of our work, also assisted us in 2019 and together we organized the Carnegie PeaceBuilding Conversations in New York. In cooperation with the worldwide family of Carnegie institutions, we commemorated the 100th anniversary of Andrew Carnegie's death.

In The Hague we celebrated 30 years of children's rights with UNICEF. You may know that many international conventions pertaining to children, such as rights on adoption, have been developed and adopted at the Peace Palace. The Hague Conference on Private International Law and the Institut de Droit International gathered at the Peace Palace to discuss future multilateral legal instruments to promote peace through international law. Together with several partners, we took our first steps as coordinator of the Dutch SDG16 Alliance. Housing the only principal organ of the United Nations in The Hague mentioned in the Charter, the Sustainable Development Goals are important to the Peace Palace, notably Goal 16 on Peace, Justice and Strong Institutions.

Building on the past while looking into the future: the Peace Palace is a symbolic place with a clear mission

and a rich history but, at the same time, a very flexible, modern and future-oriented institution with a calling to promote peace in our day and age. Since 2019, the events we organize in cooperation with local, national and international partners can be livestreamed from our Auditorium. In this way, the activities and cases taking place at the Peace Palace are visible and accessible worldwide.

The Peace Palace Library continued to enhance and expand its services through modernisation and digitization: new automation systems, integration of new platforms and projects in the field of Artificial Intelligence ensure further automation and greater user-friendliness, allowing more time for personal service provision and facilitating peace projects. All these developments, including the fact that the courts inside the Peace Palace are busier than ever settling conflicts peacefully, require a thorough evaluation of how the palace can best be maintained and developed in order to facilitate all activities in the years ahead of us. Because, in the end, that is our aim: working towards peace, for people. To be allowed to do this work is an honour. Or using the words of Andrew Carnegie: "Work is no punishment; it is a blessing."

# Peace Palace in numbers





# Events organized

by the Carnegie Foundation

Since Andrew Carnegie initiated the Carnegie Foundation - Peace Palace, the foundation has worked towards peace. In order to break the cycle of conflict and fragility and promote peace, the root causes of conflict need to be addressed in addition to facilitating “Peace through Law”. The global convening power of the Peace Palace offers a unique instrument to organize and host dialogues on a variety of topics. By addressing societal, economic and environmental issues in dialogue, enabling the sharing of knowledge and best practice, the foundation believes the door will be opened to finding new solutions that can bring social justice and sustainable peace. The Carnegie Foundation - Peace Palace is active in an extensive global network of international agencies, non-governmental organizations, ministries and government representatives, the corps diplomatique, universities, think tanks and research institutions, philanthropists and Carnegie institutes worldwide, and is instrumental in bringing relevant parties together. Moreover, through the Peace Palace Library, it has a rich and extensive knowledge of international public and private law. The road to peace was paved long ago, it leads to the Peace Palace and by organizing dialogues, it can reach the entire world. Here are some examples of events that took place in 2019:





## JUST PEACE WEEKEND

For the fifth time in a row, the Peace Palace participated in the annual Just Peace Festival in the International City of Peace and Justice, The Hague, an initiative of the “The Hague UNited for Peace and Justice” Foundation. Activities targeting the general public took place on and around the UN International Day of Peace on 21 September:

### Film screening

The Just Peace Festival concluded on 22 September 2019 with a sold-out film screening in the Auditorium of the Peace Palace. The thought-provoking documentary “ISIS, Tomorrow. Lost Souls of Mosul” was shown, sparking an interesting dialogue between Arjen Vermeer, legal adviser to the Netherlands Red Cross and renowned journalist and documentary maker Sinan Çan. It laid bare the challenges in promoting sustainable peace in regions torn by conflict.



### Book presentation new Dutch translation of “Lay Down Your Arms!”

On 21 September 2019, the modern-day Dutch translation of the internationally acclaimed anti-war novel entitled “Die Waffen Nieder!” (Lay Down Your Arms!) written by the famous Austrian-Bohemian pacifist and peace hero Bertha von Suttner was presented to Kathleen Ferrier, Chairman of UNESCO Netherlands, during the official book launch.

Published more than 130 years ago, this book dramatically changed people’s thinking about peace and justice and about how law can be devoted to achieving peace. The Russian Tsar Nicolas the Second was one of the book’s readers. It inspired him to organize the “First Hague Peace Conference” that led to the establishment of the Permanent Court of Arbitration and the Peace Palace. Von Suttner’s novel is so inextricably related to the history of the Carnegie Foundation - Peace Palace, that the library, in cooperation with book publisher Orlando, translated “Lay Down Your

Arms!” and published it in modern Dutch. This project was made possible by a successful crowdfunding campaign, the generous support of the Dutch Foundation for Literature (Nederlandse Letterenfonds) and the Embassy of the Republic of Austria.

On 21 September 2019, the book was gratefully presented by Jeroen Vervliet, Head of the Peace Palace Library, and Daria Bouwman, Cultural Attaché of the Austrian Embassy, to Kathleen Ferrier, Chairman of UNESCO Netherlands, who herself dedicates her life to enhancing peaceful dialogues in vulnerable societies.

With this beautifully designed and richly illustrated book, the Peace Palace Library not only enriches its own peace movement collection, it also reaches a large audience. The book is available at bookstores all over the country and positive reviews were published in Dutch newspapers and radio shows.

### **The Hague International Day**

The Peace Palace opened its doors to the public on 22 September 2019 on the occasion of The Hague International Day. More than 200 people entered the premises and were offered a glimpse behind the scenes at the International Court of Justice, the Permanent Court of Arbitration and The Hague Academy of International Law.

The Peace Palace serves as the beating heart of the “City of Peace and Justice”. The aim of The Hague International Day is to convey the message and importance of peace and justice to the general public as well as offering a behind-the-scenes look at the various international institutions. The Carnegie Foundation on this day made working for “Peace through Law” transparent and gave locals and neighbours interesting insights into the organizations housed in the Peace Palace.





## CARNEGIE PEACEBUILDING CONVERSATIONS NEW YORK

Following the successful first edition of the Carnegie PeaceBuilding Conversations at the Peace Palace in September 2018, the second edition was hosted a year later by the Carnegie Corporation of New York at the impressive TimesCenter in New York City.

Students, future peacemakers, former government leaders, UN officials, and distinguished experts in peace and technology gathered to participate in a one-day conference with the aim of generating new perspectives on peacebuilding and conflict resolution.

The conference kicked-off with a keynote conversation between Hillary Rodham Clinton, former Secretary of State, and William J. Burns, President of the Carnegie Endowment for International Peace (CEIP) and former Deputy Secretary of State. Clinton and Burns discussed the present and future state of global peace between nations, attracting a large audience and evoking wide media interest.

The second session entitled “Risky Business” consisted of a discussion between Oscar Fernández-Taranco, UN Assistant Secretary-General for Peacebuilding Support, David Miliband, former British Foreign Secretary, and Michelle Nunn, President of CARE USA. These experts examined the risks that confront us today, the human cost of war and prospects for peace in the decades ahead.

While lunch was being served, guests were also offered some “food for thought” during the third session “Think Peace: Lessons from History and Andrew Carnegie’s Visionary Peace Project”. The session was presented by Thomas de Waal from Carnegie Europe and it was inspired by the “Think Peace” essay project that was initiated during the first Carnegie PeaceBuilding Conversations at the Peace Palace in 2018.

“Swords or Plowshares?” - the complex relationship between technology and peace was discussed in the afternoon by Eric D. Isaacs, President of the Carnegie Institution for Science, Kate Marvel, ASA research scientist, Izumi Nakamitsu, UN Under-Secretary-General of Disarmament Affairs, and Sam Nunn, former U.S. Senator.

At the end of the conversations, Erik de Baedts, Director of the Carnegie Foundation Peace Palace, offered his closing remarks, reiterating the importance of continuing Andrew Carnegie’s peacebuilding legacy in close collaboration with the various Carnegie institutions around the world. He synthesized the broad peace legacy of Andrew Carnegie and its impact on today’s issues, underlining the importance of high-level international cases currently being dealt with before the Courts at the Peace Palace.





## SEMINAR ON THE PEACEFUL SETTLEMENT OF DISPUTES THROUGH INTERNATIONAL LAW & FAREWELL CEREMONY CHAIRMAN DR BERNARD BOT

At the end of his final term of office on 1 March 2019, Dr Bernard Bot stepped down as Chairman of the Carnegie Foundation and as Chairman of the Board of The Hague Academy of International Law.

On 11 April 2019, both institutions which he had served as chairman for more than twelve years, organized a seminar on the occasion of his farewell to thank him for his guidance over more than a decade.

How can people actually work on peace in practice? And how does The Hague as “International City of Peace and Justice”, contribute to peacebuilding? What is the role of arbitration and jurisdiction in international relations? These questions and other topics were discussed during the seminar in honour of Bernard Bot.

The seminar took place in the Great Hall of Justice and was hosted by former ambassador Nora Stehouwer-Van Iersel. Lectures were delivered by Erik de Baedts, Director of the Carnegie Foundation, and Saskia Bruines, Deputy Mayor of the Municipality of The Hague. Afterwards, the Secretary-General of the Permanent Court of Arbitration, the Registrar of the International Court of Justice and the President of the Hague Academy Curatorium pointed to the role of arbitration and jurisdiction and shared both warm words of gratitude and some cheerful memories with Bernard Bot. His successor Piet Hein Donner, who was formally installed on 1 March 2019, closed the farewell ceremony by promising to carry forward all the work Dr Bot has been responsible for and to keep the Peace Palace shining.

The Carnegie Foundation is grateful for Dr Bot’s outstanding dedication and commitment to the Peace Palace since 2007. Under the chairmanship of the former Minister of Foreign Affairs, the Peace Palace has built a new visitors centre for tourists, restored the Great Hall of Justice in which the United Nations’ International Court of Justice holds its hearings and renovated the Judges’ Building.

Dr Bot has also championed the preservation of the renowned Peace Palace Library, which is managed by the Carnegie Foundation and serves the many international organizations based in The Hague, the international “City of Peace and Justice”. It was also under Dr Bot’s leadership that The Hague Academy for International Law decided to offer Winter Courses at the Peace Palace for students from over 100 countries. In addition, the co-operation of the Carnegie Foundation - Peace Palace with the other Carnegie institutions around the world has been strengthened by jointly organizing the Carnegie PeaceBuilding Conversations.

Traditionally a portrait is painted of the departing chairman of the Carnegie Foundation. Urban Larsson, a well-known Swedish-Dutch painter who has portrayed various Dutch politicians and the Dutch royal couple, created the portrait of Dr Bernard Bot which has been added to the portrait gallery in the board room.



## NEW YEAR'S RECEPTION

The Peace Palace New Year's Reception is an annual partner event hosted by the Carnegie Foundation - Peace Palace and The Hague Academy of International Law and was held on Wednesday, 16 January 2019. It brings together relevant stakeholders active in the field of international peace and law with the aim of fostering new connections and forms of cooperation. A swing band and a living statue of Lady Justice successfully contributed to a festive atmosphere.

High-level guests included: the President, Vice-President and Registrar of the International Court of Justice, the President of the International Criminal Court, the President of the Special Tribunal for Lebanon, the President of the International Residual Mechanism for Criminal Tribunals, the King's Commissioner for Zuid-Holland, the Alderman for International Affairs of the Municipality of The Hague, the Ambassador for International Cultural Cooperation at the Ministry of Foreign Affairs of The Netherlands, the High Commissioner for National Minorities and many ambassadors representing tens of countries.

The Corps Diplomatique made up the majority of attendees with 29.6% of the total, followed by the Corps Judiciaire with 23.5% of the audience.



## WELCOME RECEPTION AMBASSADORS

On 9 December 2019, fifteen newly accredited ambassadors received a warm welcome from the Director of the Peace Palace, Erik de Baedts. The Welcome Reception was organized in collaboration with Diplomat Magazine, The Hague. The ambassadors had presented their credentials to His Majesty King Willem-Alexander in late 2019 and were introduced to the Peace Palace, its activities and its mission by the Carnegie Foundation shortly thereafter.

The significance of The Hague Peace Conferences, the biography of benefactor Andrew Carnegie, the work of the courts and the important mission of the Carnegie Foundation were shared with the ambassadors during a guided tour through the palace. Among those attending the event were the Ambassadors of Algeria, Angola, Croatia, Czech Republic, Ethiopia, Greece, Zambia, Guatemala, Japan, Qatar, Sri Lanka, United Arab Emirates and Uruguay.

In 1899, diplomats gathered in The Hague for the First Hague Peace Conference which resulted in the establishment of the Peace Palace. It is inspiring to see that exactly 120 years later, in 2019, diplomats gathered in the Peace Palace, to discuss further progress in global peace activities. The foundation aims to continue this tradition in the future by organizing an annual Welcome Reception for all new heads of mission.



# Institutions

housed in the Peace Palace



## THE INTERNATIONAL COURT OF JUSTICE

*Note: the ICJ Annual Report covers the period from 1 August 2018 to 31 July 2019.*

The International Court of Justice (ICJ) is the principal judicial organ of the United Nations and was established by the United Nations Charter in June 1945, after which it began its activities in April 1946.

On 31 July 2019, 193 States were parties to the Statute of the Court, and thus had access to it. 73 of them have made a declaration (some with reservations) recognizing as compulsory the jurisdiction of the Court. In addition, more than 300 bilateral or multilateral treaties or conventions provide for the Court to have jurisdiction *ratione materiae* in the resolution of various types of disputes between States.



The International Court of Justice consists of:

- 15 judges elected for a term of nine years by the General Assembly and the Security Council. Elections for the next renewal will be held in the last quarter of 2020.
- The President, currently Mr. Abdulqawi Ahmed Yusuf (Somalia), and the Vice-President, currently Ms. Xue Hanqin (China), of the Court, elected by the Members of the Court every three years by secret ballot.
- The Registrar of the Court. Until 30 June 2019, the post was held by Mr. Philippe Cuvreur (Belgium). He was succeeded by Mr. Philippe Gautier (Belgium), who took office on 1 August 2019.
- The Deputy-Registrar of the Court, currently Mr. Jean-Pelé Fomété (Cameroon).

During the period of the review, the Court, or its President, handed down 16 orders, held public hearings in 6 cases and has been seized of two new contentious cases. The number of cases entered in the Court's List stood at 16.

Among the pending contentious proceedings during the period under review:

- Jadhav | India v. Pakistan
- Relocation of the United States Embassy to Jerusalem | Palestinian Authority v. United States of America
- Legal consequences of the separation of the Chagos Archipelago from Mauritius in 1965 (request for an advisory opinion)



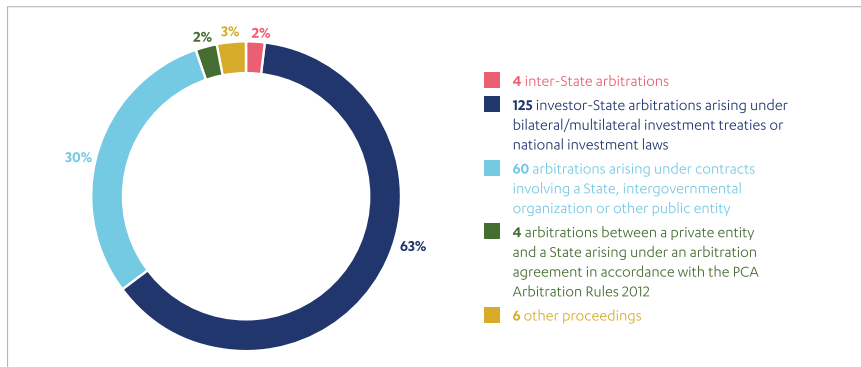
## THE PERMANENT COURT OF ARBITRATION

The most important outcome of the 1899 Hague Peace Conference, the Permanent Court of Arbitration (PCA), was formally established by the 1899 Convention for the Pacific Settlement of International Disputes. Nowadays, it is an intergovernmental organization with 122 Contracting Parties which provides a variety of dispute resolution services to the international community.

The PCA has a three-part organizational structure consisting of:

- An Administrative Council, composed of the Diplomatic Representatives of the Contracting Powers accredited to The Hague, and the Minister of Foreign Affairs of The Netherlands, who will act as President. It oversees the PCA policies and budgets.
- A panel of independent potential arbitrators known as the Members of the Court. Each Contracting Party is entitled to select up to four persons for a renewable six-year term.
- A Secretariat – known as the International Bureau – headed by the Secretary-General Mr. Hugo Siblesz.

In 2019, the PCA provided registry services in 199 cases, of which 49 were initiated that same year. The total may be divided as follow:



Examples of cases administered by the PCA include:

*Inter-State arbitrations:*

- Dispute concerning coastal state rights in the Black Sea, Sea of Azov, and Kerch Strait | Ukraine v. the Russian Federation
- The “Enrica Lexie” incident | Republic of Italy v. Republic of India

*Investor-State arbitrations:*

- Bank Melli Iran (Iran) and Bank Saderat Iran (Iran) v. Kingdom of Bahrain

In addition to its registry services, it also plays an important role in the constitution of tribunals through its appointing authority mechanism under the Arbitration Rules of the United Nations Commission on International Trade Law (UNCITRAL). The PCA received 39 appointing authority requests in 2019.

In May 2019, Mongolia became the 122nd Contracting Party by acceding to the PCA's founding Convention of 1907. After Mauritius and Singapore, the PCA opened its third overseas permanent office in Buenos Aires, Argentina, in October 2019.

## THE HAGUE ACADEMY OF INTERNATIONAL LAW

The year 2019 at The Hague Academy of International Law was marked by many special events, out of which the very first edition of the Winter Courses on International Law specifically stood out. As is well known, the Academy owes its reputation to its famous Summer Courses, which it has been organizing since July 1923, and which were successfully run and well attended in July and August 2019 once again. The Summer Courses are traditionally designed around a General Course and Special, more thematic, Courses. This formula has stood the test of time and, quite strikingly, still works perfectly today. In fact, many other institutions have drawn directly on it to establish their own programmes. Nevertheless, the summer sessions have throughout the years been greatly enriched by many other activities, modernizing the approach and adapting it to some of the current expectations of its attendees.

It is on the strength of this experience that the Curatorium of the Academy designed the Winter Courses. The first edition was successfully held in January 2019 for a duration of three weeks. It was structured as a summer session, i.e. around a General Course and six Special Courses, along with a variety of extracurricular activities. The Courses were very well attended, which attests to the continued attractiveness, among the younger generations, of the Academy's sessions, combining tradition and modernity.

Another event that marked the Academy's activities in 2019, was the "Special Course on the Judicial Settlement of International Disputes", which was held in April. This one-week course was offered free of charge to members of the Diplomatic Corps of The Hague as a token of appreciation for the continued financial support of United Nations Member States to the activities of the Academy. The course was held partly in the Great Hall of Justice of the Peace Palace and with the invaluable support of the Registry of the International Court of Justice as well as several law firms involved in international litigation.

A further highlight of 2019, was a training programme for judges from Thailand on "International Law Regarding Migrant Smuggling and Human Trafficking". This so-called "Programme on Demand" was organized at the request of the State of Thailand and implemented in partnership with the United Nations Office on Drugs and Crime and the International Labour Organization, with the assistance of specialized Dutch judges. The programme enabled 35 eminent Thai judges to update their knowledge and to gain a better understanding of the topic and to learn from the experiences of other judges facing the same issues.

Finally, two quite exceptional events that took place in 2019 further illustrate the place occupied by the Academy in the academic world, namely the hosting by the Academy of the Second World Meeting of Societies for International Law on the one hand and the 79th session of the Institute of International Law on the other.





# Activities & projects

## PEACE PALACE LIBRARY

The Peace Palace Library specializes in professional literature on public and private international law, comparative law and case law from all parts of the world. Over the past century, the library has grown to become one of the most prestigious libraries in its discipline and is consulted by jurists, scholars and students from all over the world. The library's most precious possessions are its old prints of works by Hugo Grotius and Erasmus who stood at the cradle of peace philosophy and the development of international law.

The website, containing the online public access catalogue, is increasingly the window for the appropriate usage of library materials and, more importantly, for the digital collection items. Due to the interaction, combination and merger of traditional folio documents and electronic information, the Peace Palace Library has become a hybrid library, trying to achieve internal efficiency, end-user dynamism and technological benefits.

### Library automation system

A grant from the Carnegie Corporation in New York (2018-2019) supported the migration to a new library automation system. This gracious donation has been instrumental for the implementation and fulfilment of a new back-office side OCLC library automation system called "WorldShareManagementServices (WMS)" that became operational in 2019.

WMS, in combination with the online public access catalogue WorldCat-Discovery, enables the Peace Palace Library to benefit from economies of scale, in particular the high efficiency usage and re-use of bibliographic records as created by other libraries and as uploaded by publishing houses.

The Peace Palace Library has started to introduce the innovative and vanguard OCLC Syndeo-catalogue during 2019. The high-quality Syndeo-strategy allows the

**"A library outranks  
any other one thing  
a community can  
do to benefit its  
people. It is a never  
failing spring in the  
desert"**

– Andrew Carnegie

library certain data protection which is needed to quickly and appropriately serve courts and tribunals in The Hague, and to safeguard the historic investment in cataloguing and indexing.

A new digital library platform being developed, still in Beta, will complete the website transformation. The enhancement of the digital library consists of an integration of catalogue records on the one hand and, on the other hand, full text retrieval of electronic information in conjunction with up-to-date research guides as the detailed subject-oriented portals, enabling virtual visitors to become acquainted with vital resources, i.e. (e)handbooks, specialized (e)journals, databases and sister research institutes dedicated to the topic.

### Artificial Intelligence

In 2019 the Peace Palace Library embarked upon an Artificial Intelligence project. The pilot comprised indexation of big data masses of e-journal-articles and matching the results with classification and subject headings already manually attributed. 80% of the batch delivered successful similar outcomes.

The pilot will continue in 2020 and more computer-assisted-work-processing will be investigated, especially the innovative usage of natural language processing for semi-automated work on classification and keywording.

### Retrospective digitization

The most influential manuals of international law published in various languages between 1850 and 1914, were digitized in 2019. Other parts of the collection of the Peace Palace Library will be made available through retrospective digitization as well, for example, 19th century materials relating to currently still ongoing international disputes (border conflicts originating from colonial rule). This project will contribute to the size, scope and quality of the digital Peace Palace Library.

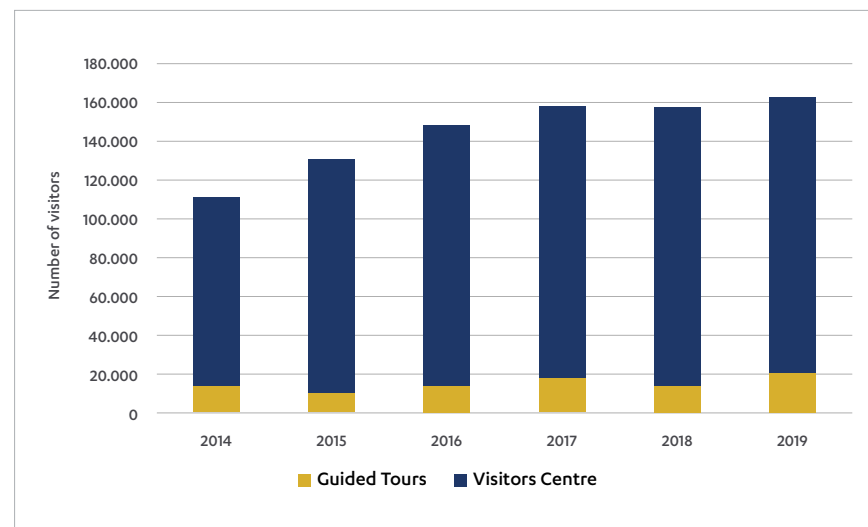


## VISITORS CENTRE

True to the motto “Peace through Education”, the Visitors Centre of the Peace Palace informs people from all over the world by displaying a modern exhibition and screening an impressive film about the founding history of the Peace Palace and the judicial institutions based here. The information is available through an audio tour in ten languages. Additionally, an audio tour for children is available.

Since its opening in 2012, the Visitors Centre of the Peace Palace has received a steadily growing number of visitors. In 2019 it welcomed about 163,000 visitors and was the most photographed sight in The Hague.

A dynamic presentation screen providing news updates and displaying up-to-date information, was installed at the end of 2019. Thanks to this new screen, the visitors centre now also has the possibility to livestream the hearings of the International Court of Justice, hugely adding value for visitors.



Throughout the year, the Visitors Centre of the Peace Palace organized 1,153 guided tours of the palace and its gardens. During the 2019 summer season, the foundation had the opportunity to schedule tours on 28 days which was a significant increase over 2018, when only 10 days of tours could be planned. In total, about 21,000 people joined a guided tour in 2019.

Quarterly, special guided tours led by an art historian were organized on the arts and crafts in the Peace Palace. For the first time in history, the Ferdinand Bol Room was opened to the art-loving public in 2019. A guide narrated the exciting history of the works in this room and how its 17th century glory related to the further decoration of the Peace Palace.

The visitors centre ended the year by offering special arrangements during the Christmas holidays, such as an atmospheric winter tour including a High Tea.

## VISIBILITY

Many peacebuilding projects and events are facilitated annually by the Carnegie Foundation. The courts housed in the Peace Palace, supported by the Peace Palace Library, work daily on cases that have a huge impact on the world. On the same premises future leaders, diplomats and lawyers are educated at The Hague Academy of International law. However, the work being done in the palace is not always visible to the outside world.

In order to make the activities of the Carnegie Foundation and the events that take place in the palace more accessible to the outside world, the Carnegie Foundation has increased the visibility of all these activities in various areas and in different ways in 2019.

### Streaming

For several years now, it has been possible to livestream the hearings of the International Court of Justice and the events that take place in the Great Hall of Justice which is a huge added value with respect to information dissemination.



PEACE PALACE



PEACE PALACE  
LIBRARY

As of 2019, it is also possible to livestream meetings and conferences that take place in the auditorium of the Peace Palace. Last year, nine parties used the newly installed streaming technique: P.R.I.M.E. Finance, IBA, Save the Children, Al Babbain Foundation, FMO, Nudge, The Hague Summit, UNICEF and the Dutch Ministry of Foreign Affairs livestreamed events in order to create more exposure.

### Communication

In order to improve communication and fundraising efforts, the Carnegie Foundation designed a clear strategic direction for the foundation constituting four thematic areas: "Peace through Culture", "Peace through Law", "Peace through Education" and "Peace through Dialogue". The mission and vision of the foundation were rephrased and projects and activities were clustered under those four themes. This has strengthened the proposition to external parties.

PRIMARY

authority

JUSTICE  
BLUE

law

SECONDARY

water  
blue

peace &  
balance

rose  
red

strengthen  
& love

wood  
brown

earth &  
stability

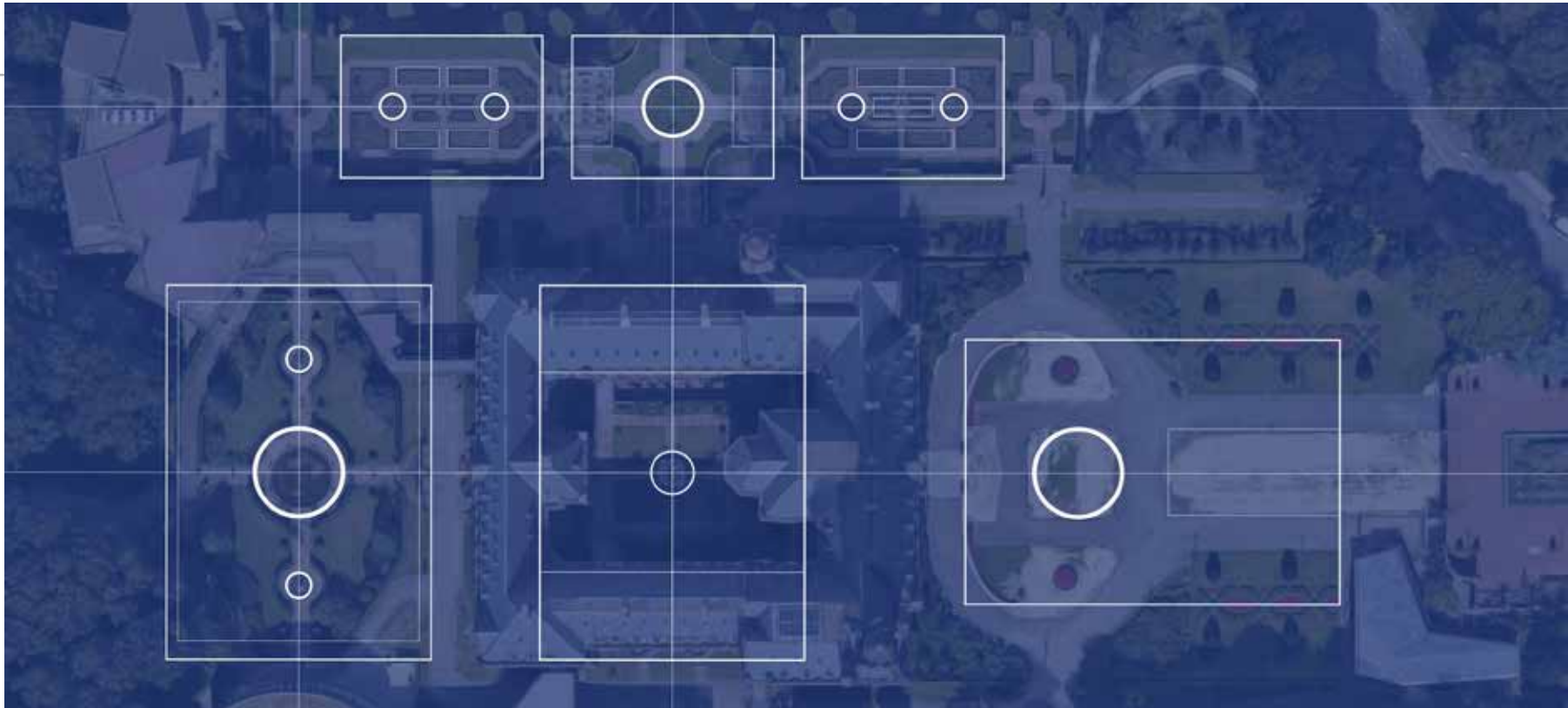
heritage  
green

nature &  
environment

marble  
grey

natural &  
intelligence





A new corporate identity that guarantees a uniform appearance was designed and implemented in 2019. Subsequently, the website was redesigned and new technical innovations were introduced in the backend of the website. To strengthen the international outreach, a new image film was produced for the Carnegie Foundation - Peace Palace. Also, the foundation developed a social media plan and implemented it by creating new content. This led to more outreach, more followers and more visitors on the website. In addition, in the second half of 2019, more than 20 journalists and bloggers visited the Peace Palace and published articles on the history, the art and work of the palace. The Peace Palace was featured on several television formats (e.g. TF1: Week-end à, NPO2: Het Verborgene Verleden van NL), radio shows and international magazines and newspapers (e.g. Le Monde).

## Corporate Identity

One building, one foundation, one mission, four themes, thousands of activities, all to be combined into one corporate identity. A uniform appearance is essential for strong international positioning. That is why, after a thorough and lengthy process of development and design, the Carnegie Foundation launched its new corporate identity in November 2019.

The new identity unites past and future, mission and vision, different functions, themes and guarantees a consistent image. For the development of this new visual identity, designer "Studio Piraat" won two Indigo Awards in the categories "Branding" and "Logo".

## CULTURAL HERITAGE

The nations involved in the Peace Conferences and the construction of the Peace Palace, were asked to contribute to this new “Temple of Peace”. Many countries responded positively to this call and donated a work of art or a national product to decorate the building. Nowadays, more than 40 national gifts and artworks can be admired in the Peace Palace. For external persons, the art collection is often their first point of contact with peacebuilding and jurisdiction and so the art collection serves our motto “Peace through Culture”.

### Collection management system

The Peace Palace still receives gifts from nations and organizations. In 2019, a new collection management system “Atlantis”, by the Dutch company “Deventit”, was selected and implemented in order to manage the Peace Palace’s art collection in a professional way. The Atlantis museum software is used by heritage institutions in the Netherlands and Belgium. The system is fully web-based and is designed to international standards. The information from old databases has been transferred to this new platform and it is now being enriched with further information such as condition reports and photo material. This project was supported by the “Prins Bernhard Cultuurfonds Zuid-Holland”.



### Restoration Kinheim Carpet

In 2019 restoration studio “ICAT” began restoration works on the Kinheim Carpet from the Ferdinand Bol Room, one of the prominent rooms of the Peace Palace. This carpet was hand-knotted by the “Koninklijke Tapijtnoperij Kinheim”. During the construction period from 1907-1913, the Peace Palace commissioned 15 carpets to be manufactured including a large custom-



made carpet based on pomegranate motifs from Turkestan. Partly upon the initiative of Museum Kennemerland, this carpet was carefully restored in 2019 and the beginning of 2020.

### Japanese Room

A small group of restoration experts specializing in textiles or metal, together with advisors from the National Cultural Heritage Agency, are assessing the special and vulnerable art objects in the Japanese Room and, step by step, these are being preserved or refurbished accordingly. For example, the Imperial Chinese cloisonné vases have recently been refreshed. The antique furniture and the original curtain covers still need to undergo a makeover. In 2019, more extensive projects such as the 160 m<sup>2</sup> Turkish Hereke Carpet and the nine silk Japanese wall panels were assessed and prepared for a specialist conservation treatment. For the Japanese tapestries, the foundation is organizing a workshop with experts from Kyoto in 2020 to jointly draft a programme of requirements for how these valuable art objects can be treated. This project is financially supported by “Stichting Dioraphte”, “Stichting Zabawas”, “Hendrik Muller Fonds” and “Gravin van Bylandt Stichting”.

### Evaluation of the cultural heritage

The archive proved to be of special value in determining the cultural historical value of the Peace Palace. A wealth of archival documents on the construction has been preserved and is one of the reasons why the cultural historical value of the Peace Palace can be determined. These historical archive materials also contain relevant information for future renovation projects. It is important therefore that this part of the archive be made accessible. It was recently decided to have the collection of 1,500 construction drawings of the Peace Palace digitized by D/ARCH from Rotterdam, who previously digitized the glass negatives of the high-quality photographs of the construction process of the Peace Palace.



## PARTNERING FOR PEACE

The things that matter can hardly ever be accomplished alone. Partners are needed to work on world peace. And the world needs to be a partner. Many people and organizations have worked with and provided support since the establishment of the Carnegie Foundation. Unfortunately, it is not possible to name them all but here are some examples:

### SDG Netherlands & SDG House network

The Peace Palace is a national SDG (Sustainable Development Goals) House. As SDG House and signatory to the SDG Charter, the Carnegie Foundation aims to contribute to the 2030 Agenda for Sustainable Development by bringing relevant parties together, by stimulating dialogue and by facilitating events and activities at the Peace Palace. Significant improvements in peace, justice and inclusion will play

a catalytic role in the achievement of the 2030 Agenda, with the greatest benefits for those who are the furthest behind. It has become clear to world leaders that there can be no sustainable development without peace, and no peace without sustainable development and that more needs to be done. The foundation therefore has signed up to the goal of SDG16+: Peaceful, Just and Inclusive Societies which includes targets from the other goals.

In 2019, the Carnegie Foundation accepted the role of coordinator of the Dutch SDG16 Alliance, an SDG Netherlands initiative currently being established. The purpose of this alliance is to create synergies between different initiatives and collectively increase impact, thereby contributing to achieving the SDGs in the Netherlands by 2030. The External Relations Department organized a first gathering of potential partners, in which the options for collaboration and different interests were explored. This included the need to develop an overview of existing data and reports and to identify opportunities for joint action. After these exploratory talks, the foundation will shape the alliance in 2020 and provide it with a clear roadmap.



The Carnegie Foundation is part of several local, national and international networks and thanks its partners for their collaboration:

*The network of Carnegie institutions around the world || “Peace and Justice” Institutes in The Hague || Just Peace Platform || The Hague Academic Coalition || SDG16 Alliance partners || European Heritage Label partners*

The Carnegie Foundation is very grateful for the support of its partners who enabled it to implement different projects in 2019:

*Carnegie Corporation of New York || Embassy of the Republic of Austria || Gravin van Bylandt Stichting || Hendrik Muller Vaderlands Fonds || Ministry of Foreign Affairs of The Netherlands || Municipality of The Hague || Nederlands Letterenfonds || NIBC || Prins Bernard Cultuurfonds, Zuid-Holland || Rabobank Regio Den Haag || Stichting Dioraphte || Stichting Zabawas || Wolfensohn Foundation*



# Events hosted

by the Carnegie Foundation

The Carnegie Foundation hosted more than 120 events and conferences on the grounds of the Peace Palace in 2019. All meetings had a clear connection to peace and justice and the objective to contribute to peacebuilding processes. Here are some examples of gatherings that took place in and around the Peace Palace:





## 79TH SESSION INSTITUT DE DROIT INTERNATIONAL (IDI)

26-31 August 2019 || Number of participants: 350

One of the organizations that was at the origins of the Peace Palace, the Permanent Court of Arbitration and the Hague Peace Conferences over 120 years ago, the “Institut de Droit International (IDI)”, held its 79th session at the Peace Palace from 26 to 31 August. Her Royal Highness Princess Beatrix of the Netherlands attended the opening in the Great Hall of Justice. Mrs Sigrid Kaag, Minister for Foreign Trade and Development Cooperation, President Abdulqawi Yusuf of the International Court of Justice and President Yves Daudet of the Curatorium of the Hague Academy were also in attendance.

The IDI is committed to promoting the development of private and public international law. Its 132 members meet in session once every two years. During the sessions, following deliberations on reports prepared by its commissions, resolutions are adopted with proposals for the development and clarification of international law. These resolutions may lead to multilateral treaties and further decision-making at the United Nations. They are also frequently quoted in court proceedings, internationally and nationally. In 1904, the IDI received the Nobel Prize for its work.

The IDI was established in 1873 and is based in Geneva. Professor Nico Schrijver, State Councillor in the Advisory Division of the Council of State and professor of international law at Leiden University, served as the president of the Institute at the time of the session in The Hague. The Institute adopted one declaration, related to the situation of one of its members, Mr Maurice Kamto of Cameroon, and two resolutions on equality of parties before investment tribunals and human rights and the internet. Sessions of the IDI were also held in the Netherlands in 1875, 1898, 1925 (The Hague) and in 1957 (Amsterdam).



## HAGUE CONFERENCE ON PRIVATE INTERNATIONAL LAW (HCCH)

17 June-2 July 2019 || Number of participants: 400

The Hague Conference on Private International Law preceded the Peace Palace, and has held its international convenings at the palace ever since it opened its doors. With 85 members (84 states and the European Union) representing all continents, the HCCH is a global intergovernmental organization. A melting pot of different legal traditions, it develops and serves multilateral legal instruments, which respond to global needs, and provides the legal framework for international cooperation. The HCCH held its first meeting in 1893, on the initiative of T.M.C. Asser, winner of the Nobel Peace Prize in 1911. It became a permanent intergovernmental organization in 1955, upon entry into force of its statute.

On 2 July 2019, the delegates to the 22nd Diplomatic Session of the HCCH signed the Final Act of, and thus adopted, the Convention on the Recognition and Enforcement of Foreign Judgments in Civil or Commercial Matters (2019 Judgments Convention).

The signing of the Final Act took place during a ceremony in the Great Hall of Justice in the Peace Palace in the presence of the Minister of Foreign Affairs of the Kingdom of the Netherlands, His Excellency Mr Stef Blok and the Secretary General of the HCCH, Dr Christophe Bernasconi. The HCCH 2019 Judgments Convention is the 40th global instrument adopted by the HCCH since it became a permanent organization.

## SYMPOSIUM STOP THE WAR ON CHILDREN – SAVE THE CHILDREN

16 May 2019 || Number of participants: 350

On 16 May 2019, the International Day of Living Together in Peace, Save the Children organized a symposium at the Peace Palace to start off the global campaign “Stop the War on Children”, the main focus for the 100th anniversary year of Save the Children.

Government representatives, youth leaders and keynote speakers including Michelle Bachelet, United Nations High Commissioner for Human Rights, Virginia Gamba, Special Representative to the UN Secretary General for Children in Armed Conflict, Samuel Kofi Woods, former Liberian Minister of Labour and Fatou Bensouda, Chief Prosecutor of the International Criminal Court, participated in the Stop the War on Children Symposium. Joined by children from conflict affected countries, they discussed the need to ensure that children are better protected, both now and in the future, that violators be held accountable, and that all children have access to mental health and psychosocial support.

Representatives from countries such as Afghanistan, Argentina, Japan, Colombia, Syria, Spain, Sierra Leone, United Kingdom, Switzerland, Denmark and the Netherlands joined to make commitments – and in some cases financial pledges – to better protect children in conflict areas. A total of 350 guests attended the event. Hundreds of Dutch school children joined the symposium for the Stop the War on Children Kids March. They stood up for their peers and marched to the Peace Palace, where they arrived with white flags calling for surrender, and raised their hands in a STOP sign, symbolizing the urgent need to protect children living through conflict. Save the Children was founded a century ago (1919) by Eglantyne Jebb, who started a campaign to save suffering children in Europe in the wake of World War One. One hundred years later, the global humanitarian and development organization is still working hard to help the most marginalized children across the globe.





## THEME DAY JUVENILE JUDGES (RECHTSPRAAK EXPERTGROEP JEUGDRECHTERS)

15 November 2019 || Number of participants: 224

In November 1989, the Children's Rights Convention was adopted by the United Nations General Assembly. The treaty provides principles and obligations that ensure that children can grow up safely and develop optimally.

224 juvenile judges and other interested parties attended the theme day of the Expert Group Juvenile Judges. The goal of the conference was to discuss the history, the current role and position of the juvenile right and what will be necessary in the future to improve the work of the juvenile judges. The importance of the International Convention on the Rights of the Child and Children's rights treaty for youth law was also an important part of the discussions.

Princes Beatrix, who shares a great interest in juvenile rights, attended the opening session.



## UNICEF: GREATEST CHILDREN'S RIGHTS CLASS EVER

20 November 2019 || Number of participants: 160

On 20 November 1989, the Convention on the Rights of the Child was signed by almost all countries in the world. It states that children have the right to education, to protection, to growing up healthy and the right to be heard.

Especially because of the 30th anniversary of this Convention, UNICEF Ambassador Nicolette van Dam gave the "Greatest Children's Rights Lesson Ever" to 160 children in the Peace Palace on 20 November 2019. Moreover, at midnight the Peace Palace turned UNICEF blue, like so many iconic buildings around the world including the Pyramids of Egypt, the Empire State Building in America and Petra in Jordan.

## THE NUDGE GLOBAL IMPACT AWARDS NIGHT 2019

22 October 2019 // Number of participants: 200

The Nudge Global Impact Awards Night 2019 took place in the Peace Palace on 22 October 2019. This Awards night is an integral part of Nudge's mission to redefine success in business and work on behavioural change. The 90 talented participants were connected with renowned change makers, an assemblage of CEOs from all over the world and the Nudge Advisory Board.

The Nudge Global Impact Awards were handed out to the alumni from the Nudge Global Impact Challenge 2018 for their efforts in realising their Sustainability Impact Plans.

The Vrije Universiteit Amsterdam, strategic partner of the Challenge, was responsible for measuring and monitoring the impact created by the Award nominees. At the Awards night, a jury chose the three winners from six finalists:

- Sabrina Cloney (Danone, Ireland) represented by her colleague Deidre Hannon, for recycling the rolls of waste label paper backing generated in production to reduce Danone's carbon footprint.
- Dr. Hamed Beheshti (Boreal Light GmbH, Germany), for renewable energy solutions for water treatment facilities, with his company Boreal Light GmbH.
- Tessa Duste (Hrbs./Hydroponic Rotational Botanic Service, the Netherlands) for her service model that delivers locally produced herbs, ready to harvest and easy to maintain.

Each winner received €2,000 to be used on a cause for public benefit connected to their impact project.





## FIFTH T.M.C. ASSER LECTURE

28 November 2019 || Number of participants: 320

On the occasion of its 50th anniversary (1965-2015), the T.M.C. Asser Instituut launched, on 2 December 2015, the Annual T.M.C. Asser Lecture on the development of international law. Each year, the Asser Institute invites an internationally renowned jurist and outstanding public intellectual to take inspiration from Tobias Asser's vision and to examine – as Asser did in his day – how to respond to 'the condition of society'.

On 28 November 2019, Prof. Anne Orford (Melbourne Law School) delivered the Fifth T.M.C. Asser Lecture on "International law and the social question" at the Peace Palace. According to Prof. Orford, the current situation of people dispossessed or impoverished by economic liberalisation, and the exhaustion of the world's resources have become inescapable barriers to the continuation of 'global business as usual'.

In her lecture, Prof. Orford puts the social question back on the international law table. How might international



economic law-making and adjudication be re-embedded within political processes? And how can foundational political questions about property, security, survival, and freedom be returned to democratic control?





# Board and Management Team

## Board

The Board of the Carnegie Foundation is chaired by Mr J. P. H. Donner, since 1 March 2019, and its members are appointed for a four-year term. Board members are appointed by Royal decree, receive no remuneration and do not hold a stake in the foundation. The Board supervises the mission and vision statements of the foundation, establishes its priorities and approves the budget and the financial accounts. The combination of each member's expertise, in the fields of diplomacy, cultural heritage, finance, law, and publications, ensures that the foundation takes well-founded decisions with the best interests of the Peace Palace, its inhabitants and stakeholders paramount. The Board also serves as Board of The Hague Academy of International Law. The Board of the Carnegie Foundation convened six times in 2019.

In 2019, the **Board** comprised the following persons:

**Dr B. R. Bot** || **Chairman** from 1 March 2007 till 1 March 2019

**Mr J. P. H. Donner** || **Chairman**, date of first appointment: 1 March 2019

**Mr Baron D. C. van Wassenae** || **LLM, Treasurer**, date of reappointment: 1 September 2019

**Ms E. M. Wesseling-van Gent** || **LLM, member**, date of reappointment: 1 January 2018

**Mr B. J. van Eenennaam** || **member (on behalf of the PCA)**, date of appointment: 8 April 2019

**Mr W. L. de Bruijn** || **member**, date of appointment: 1 January 2017

**Dr M. Steenhuis** || **member**, date of appointment: 21 June 2017



## Management Team

The Management Team (MT) of the Carnegie Foundation runs the daily operations and meets on a regular basis. The MT consists of the general director and four managers: the Librarian of the Peace Palace Library, the Manager External Relations, the Facilities Manager and the Financial Manager. The Director, also serving as Treasurer for The Hague Academy of International Law, is appointed by the board for a 5 year term. Monthly financial reports are used to monitor progress and to steer decision making. The MT monitors ongoing and upcoming projects in the various fields of the mission of the foundation.

## Advisory Council

According to its statutes, the Carnegie Foundation has a high-level Advisory Council that can provide advice, notably on the primary responsibilities of the foundation with regard to housing the international courts at the Peace Palace. The Council consists of four Ministers of the Dutch Government (the Ministers of Foreign Affairs [Chair], Finance, Justice and Education), the Presidents of both Houses of Parliament, the President and Attorney-General of the Supreme Court, and the Vice-President of the Council of State. The Council did not meet in 2019.

In 2019, the **Management Team** comprised the following persons:

**Mr E. A. A. de Baedts**  
Director



**Mr J. B. Vervliet**  
Head Librarian  
Peace Palace Library



**Mr R. de Leeuw**  
Manager External Relations  
until May 2019



**Mrs N. L. M Engering**  
Manager External Relations,  
deputy Director per August 2019



**Mr M. Vink**  
Facility Manager



**Mrs A. E. M. Möller-Kramer**  
Financial Manager





# Organization Insights

The Carnegie Foundation is the owner and manager of the Peace Palace situated in The Hague, the Netherlands. The foundation is proud to house the International Court of Justice of the United Nations, the Permanent Court of Arbitration and The Hague Academy of International Law, all supported by the Peace Palace Library managed by the foundation.

Besides facilitating the courts and the academy, the foundation promotes peacebuilding activities and invests in “Peace through Law”, “Peace through Dialogue”, “Peace through Education” and “Peace through Culture”. The palace itself, its garden, the art collection and its interior, all symbolise the mission of the foundation. As a Dutch national monument and carrying the European Heritage Label, the Peace Palace is the venue for peace events and dialogues. Through its visitors centre, guided tours and public events, the palace opens its doors for visitors from around the world.



## DEVELOPMENTS

In 2019, the Carnegie Foundation introduced a new steering concept focusing on improving facility management, library services and external activities. With the support of the Carnegie Corporation New York (with a significant grant of 1 million dollars) and a one-off contribution from the Ministry of Foreign Affairs (€250,000), it was possible to further develop the organization and its proposition for partnering in 2019. Improvements were made by strengthening the visibility of the foundation and the palace, enhancing ICT systems, expanding fundraising and developing a peace agenda for events and public activities and by further digitizing the library.

### Human Resources

On 1 January 2019 the Carnegie Foundation employed 46 people, 32 (70%) of whom had a contract for an indefinite period and 14 (30%) a contract for a fixed period.



### Trends and progress

In 2019, the Carnegie Foundation invested in strengthening its support base by setting up a “Friends of the Peace Palace” programme which was launched in January 2020. Moreover, a “Lawyers for the Library” programme was developed and networks were explored and strengthened in order to liaise with private partners including corporates, both in the Netherlands and internationally. The foundation continued to receive support from a range of major donors, foundations and corporates worldwide and has booked great success with fundraising for concrete educational and cultural projects.

With many events and activities in the past years, the Peace Palace has gained more visibility and increased its profile internationally. The Peace Agenda initiated by the Carnegie Foundation, based on the convening power of the palace and its extensive network for bringing parties together in dialogue, has been further developed with several partners - and will be guiding the foundation’s work in the years to come.

In the same year, the foundation invested in its ICT systems by primarily reviewing the current systems in support of the host function, public activities and fundraising. In this respect, the foundation invested in a new facility management system and started research to potentially replace the audio system and customer management system for the visitors centre.

The Carnegie Foundation values principles. This has been translated in the management statutes into six key values, namely: collaboration, client focus, accountability, organization-sensitivity, self-reflection and integrity. In 2019, these values were discussed in staff meetings.

## Benchmark Facility Services

In 2019, an external audit was commissioned to KPMG to benchmark the facility services of the Carnegie Foundation. The facility services aimed at maintaining a historic building, facilitating the Courts, as well as guided tours and events, were benchmarked with organizations with more or less comparable activities. After kicking off with the Rijksmuseum, the Mauritshuis, the Council of State (Raad van State), the Dutch Senate (Eerste Kamer), the House of Representatives (Tweede Kamer) and the Ministry of General Affairs (Algemene Zaken); the Rijksmuseum, Mauritshuis, Council of State and the House of Representatives participated in the audit. The conclusions were drafted and presented to the participants in a second plenary session. The final report was presented in August 2019. The audit revealed that the Carnegie Foundation organizes its services very efficiently and at very low cost. Besides the positive result for the Carnegie Foundation, the audit resulted in strengthening the network with all organizations involved.



## Audit Peace Palace Library

In 2019, the Ministry of Foreign Affairs, as the main sponsor, commissioned an audit assessing the Peace Palace Library with a view to exploring to what extent the courts, including the International Court of Justice and the Permanent Court of Arbitration, international organizations and academia, including The Hague Academy of International Law, use the Peace Palace Library and to establish the relevance of the library services. The audit, conducted by Pleiade, proved that the collection of the Peace Palace Library is a key resource in the field of international law, and that the Library is managed very efficiently.

The printed book collection of the Peace Palace Library holds an exceptionally high percentage (circa 50%) of unique books as compared to other libraries. This may explain the function of the Peace Palace Library as both a primary and “second stop” library, i.e. a recourse resource if other law libraries cannot provide the books needed for international lawyers and practitioners on a broad range of topics in the field of international law.

The audit also established how important the Hague Academy of International Law is for the international legal community.



## FINANCIAL OVERVIEW

### Summary

The Carnegie Foundation receives a subsidy from the Ministry of Foreign Affairs in the Netherlands for housing and servicing the international courts in the Peace Palace, including through the Peace Palace Library. This subsidy is the foundation's main source of income. The subsidy amounts to €4,400,000 for 2019. In addition, the Foundation receives financial contributions from the United Nations (UN) and the Permanent Court of Arbitration as well as from The Hague Academy for International Law for housing and services.

The Foundation also generates revenues from public activities such as income from accommodation and events, the visitor center and income through grants for sponsoring of public events and the work of the Carnegie Foundation in general.

The financial report is related to the annual budget approved by the Board of the Carnegie Foundation and the Ministry of Foreign Affairs. Even though audits have established that the subsidy is insufficient to cover the necessary costs for maintenance of the Palace, the Foundation managed to realize a positive result of €94,000, primarily as a result of careful monitoring of expenses. At the beginning of



2019 there were several job vacancies as a consequence of introducing both a new steering concept to enhance the services and external activities, as well as changes in staff. Almost all vacancies were filled by August and the organization was ready to fully fulfil its tasks. The personnel costs therefore were less than budgeted as it took some time to recruit and contract new staff members.

### Peace Palace Library

The expenses for the Peace Palace Library were approximately €50,000 less than budgeted in 2019. The realised income was higher and the expenditure for automation lower. In both 2018 and 2019, a major grant from the Carnegie Corporation New York was spent mainly for the new enhanced library automation system and the digital offer of the Peace Palace Library.

### Other activities

Other activities organized in 2019 contributed to a positive result, mainly because of accommodating public events fostering peace and justice at the Peace Palace. The Visitors Centre of the Peace Palace opened its doors to 160,000 visitors from all over the world and was able to organize over 1,080 guided tours which contributed to an almost break-even result for their activities. Donations for the tours were much appreciated.

In 2019, funds amounting to more than €70,000 were raised for organizing public activities and investing in the art collection and, as a result, public activities organized were self-financing. Moreover, it was possible to make specific investments that could not have been financed based on the regular budget.

Fundraising proposals and programmes developed by the Foundation in cooperation with partners should result in additional income for the Carnegie Foundation in the years ahead.







# Financial report 2019

## ACTIVITIES IN 2019

Profit & loss 2019 (x € 1,000)

	Budget 2019	Actual 2019	Actual 2018
<b>General activities</b>			
1. General income/contributions	6.074	6.110	6.098
2. General management	3.060	3.318	3.512
3. Facility services ICJ/PCA	972	831	856
4. Library	1.991	1.948	1.918
<b>Total general activities</b>	<b>6.023</b>	<b>6.099</b>	<b>6.286</b>
4. General income/contributions			
<b>Result activities related to functional housing</b>	<b>51</b>	<b>11</b>	<b>(188)</b>
<b>External activities</b>			
5. Accommodation	266	389	434
6. Visitor centre/education	(162)	(6)	(34)
7. Public events	(145)	(169)	1
8. Grant Carnegie Corporation New York	(6)	0	0
9. Fundraising	1	(111)	(70)
<b>Total external activities</b>	<b>(46)</b>	<b>83</b>	<b>331</b>
<b>Result</b>	<b>5</b>	<b>94</b>	<b>143</b>

The way the activities of the Foundation are reported in the annual report has been agreed with the Ministry of Foreign Affairs. The subsidy provided by the Dutch government is in line with the budget for 2019 as approved by the Board of the Carnegie Foundation and the Ministry. The positive result has been consolidated in the general reserves of the Carnegie Foundation.





# Outlook

**Erik de Baedts**

*Director Carnegie Foundation - Peace Palace*

In 2019, it was exactly 120 years ago that the “First Hague Peace Conference” gathered to discuss how to bring world peace by means of arbitration. One of the results of this Conference was the establishment of the Permanent Court of Arbitration for peaceful settlement of disputes, a major step in developing the international legal order. It is nearly 75 years ago that the International Court of Justice was established in the framework of the United Nations, to add international jurisdiction. Both are housed in the “Temple of Peace” which was financed by Andrew Carnegie, our founder.

We are proud that we still serve the legacy of Andrew Carnegie and the mission of “Peace through Law”. But observing current world affairs and looking into the future, we realise we have to add new dimensions to promote peace and justice: “Peace through Dialogue”, “Peace through Education” and “Peace through Culture”. Seeing what all the network of Carnegie institutions in the world undertake, I am sure that these activities are in the spirit of Carnegie. Relying on the past, safeguarding the tried and tested and, at the same time, paving the way for future generations through cooperation.

The notion of peace is timeless, but from time to time we stand still to commemorate, remember and to learn. In 2020, we will celebrate the establishment of the UN 75 years ago and 75 years of freedom in the Netherlands as the result of the end of World War II. We are grateful for what has been achieved since then, but there is still enough to do. That is why, together with several partners, we are working on implementing a Peace Agenda, based on the convening power of the Peace Palace and our extensive network for bringing parties together in dialogue. The cooperation with external partners is of the upmost importance as the world is facing major challenges which can only be managed by building strong alliances.

A particular challenge for the foundation and the occupants of the palace are the plans for a renovation of the Peace Palace. It is clear that we will need both public and private support to realise this project. We are grateful for the fact that the Dutch government has freed a large budget for the housing function of the palace. In order to also accommodate public activities, we call on all to support our mission to visibly contribute to world peace.



At the moment, it is uncertain what the consequences of COVID-19 are. But it will certainly have a huge human and financial impact, as our visitors centre, our library, our guided tours and hall rental have been on a compulsory break for quite some time now.

We are facing uncertain times, but we are confident. With a team of highly motivated professionals, a vision and trusted partners, we are able to overcome the exceptional challenges of our times. It was our founder Andrew Carnegie, who passed away 100 years ago in 1919, who said “If you want to be happy, set a goal that commands your thoughts, liberates your energy, and inspires your hopes.”



# Imprint

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for literature



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Rabobank



The Hague

Wolfensohn  
Family  
Foundation

ZABAWAS



PEACE PALACE

[www.peacepalace.org](http://www.peacepalace.org)